

EXPANDING

BANGLADESH'S

GLOBAL FOOTPRINT



B2B Taskforce
Economic Diplomacy
Joint Business Council
Cross-border Arbitration
Joint-venture Investment

From the Desk of the Administrator



The September month heralds the advent of winter in Bangladesh. In this month, FBCCI's activities both at home and abroad are noteworthy. FBCCI engaged in bilateral engagements with many associations and chambers in Asia and Europe. We led a multi-sectoral trade delegation across major European commercial capitals—including Madrid, Malaga, Geneva, and Paris - FBCCI successfully projected Bangladesh's economic prospect and trade opportunities, as a lucrative destination for Foreign Direct Investment (FDI), technology transfer, and capital gains.

In the domestic arena also we had meaningful dialogues with envoys, trade leaders, and high-level delegations from China, Russia, India, Bhutan, Sri Lanka, and the UAE, FBCCI set-up joint business councils, cross-border arbitration, and B2B task forces during this month. FBCCI led policy consultations on modernizing the Companies Act 1994, spearheaded market surveillance initiatives to ensure maintain essential commodity price, and partnered with the International Labour Organization (ILO) for workplace safety and skill development. Standing at the crossroads of transformational growth, FBCCI remains committed in its mission to build an inclusive, resilient, and globally competitive business ecosystem. I assure you all that FBCCI will continue to empower our entrepreneur, champion private-sector led growth, and drive Bangladesh toward a bright, sustainable, and prosperous future.

Md. Fazlul Hoque
Administrator, FBCCI

FBCCI organized a meeting on proposed amendments of the Companies Act, 1994



An insightful consultative session on the proposed amendments to the Companies Act, 1994, was convened on 7th September 2026 at FBCCI, Dhaka. The symposium was presided over by FBCCI Administrator Mr. Md. Fazlul Hoque. Honorable Commerce Minister Khandakar Abdul Muktadir graced the event as the chief guest.

Addressing the meeting Commerce Minister said that the government wants to modernize the country's company law in line with the needs of the present time. He added, we have sought clear opinions and recommendations from private-sector entrepreneurs and business leaders to make the existing company law modern and business-friendly.

Mohammad Mostafa Jamal Haider, Director General (Joint Secretary) of the Trade Organisations Wing of the Ministry of Commerce, presented the draft proposal, titled "Companies Act, 1994 (Third Amendment-2026)," while former MCCI President Barrister Nihad Kabir presented the proposals on behalf of the private sector.



The event was attended by former FBCCI President and International Chamber of Commerce (ICC) Bangladesh President Mr. Mahbubur Rahman, BGMEA President Mahmud Hasan Khan, BKMEA President Mohammad Hatem, DCCI President Taskin Ahmed, BTMA President Shawkat Aziz Russell, MCCI President Kamran T. Rahman, Bangladesh Chamber of Industries (BCI) President Anwar-ul Alam Chowdhury (Parvez), Managing Director of Apex Footwear Limited Syed Nasim Manzur, Chief Executive Officer of Transcom Group Simin Rahman, Bangladesh Chamber of Industries (BCI) President Anwar-UI Alam Chowdhury (Parvez), BARVIDA President Abdul Haque, along with former Directors of FBCCI, members from FBCCI Shohayok Committee, and leaders from various chambers & associations.

Madrid Summit Unlocks Strategic Trade & Investment Opportunities

A 26-member delegation from the Federation of Bangladesh Chambers of Commerce and Industry (FBCCI), led by Administrator Mr. Md. Fazlul Hoque, has embarked on an 11-day official visit to Europe aimed at expanding bilateral trade, fostering industrial linkages, and attracting Foreign Direct Investment (FDI). Departing Dhaka on September 23, 2026, the delegation is covering key European commercial hubs, including Madrid, Malaga, Geneva, and Paris, to align Bangladesh's emerging economic potential with European markets under current global dynamics.



A major milestone of the tour unfolded on September 24 in Madrid, where the delegation participated in a seminar titled "Bangladesh: A Strategic Partner in the Global Economy" hosted by the Bangladesh Embassy in Spain and the Madrid Chamber of Commerce. Speaking at the event, Madrid Chamber President Ángel Asensio recognized Bangladesh as one of Asia's most vital emerging markets, driven by economic resilience and sustained growth.

Addressing European entrepreneurs, FBCCI Administrator Mr. Md. Fazlul Hoque underlined the Bangladeshi government's strategic policy support to attract FDI (Foreign Direct Investment).



Acknowledging challenges, Mr. Hoque assured high returns on investment in Bangladesh. He extended an invitation to Madrid Chamber of Commerce to visit Bangladesh, and explore trade opportunities. In response, the Madrid Chamber President informed that a high-level business delegation may visit Dhaka in November 2026.

Notable attendees included Bangladesh's Ambassador to Spain, Mr. Md. Masudur Rahman. The panel discussion brought together key industry figures, such as EuroChambres Bangladesh President Nuria Lopez, international trade consultant Pablo Araujo, Molins Executive Vice President Tarek Elba, and Recover Global Sustainability Director Ana Rodas. Additionally, virtual presentations by Invest Bangladesh member Mr. Nahian Rahman Rochi and EPB Vice-Chairman Mohammad Hasan Arif highlighted Bangladesh's investment opportunities.

FBCCI Drives New B2B Partnerships with China's Yunnan Province



The Federation of Bangladesh Chambers of Commerce and Industry (FBCCI) hosted a high-level discussion meeting with a trade delegation from the Yunnan Provincial Federation of Industry and Commerce, China, on 21 September 2026, aimed at expanding bilateral commercial cooperation, trade partnerships, and investment opportunities between both regions.

Addressing the session, Mr. Mu Hongcao, Vice Chairman of the Yunnan Provincial Federation of Industry and Commerce, emphasized the deep-rooted trade connectivity between South Asia and Yunnan Province. Highlighting China's economic growth and Yunnan's industrial evolution, he noted that the recent South Asia Expo in Kunming has created new pathways for commercial engagement. He introduced key business leaders representing prominent sectors—including energy, infrastructure, building materials, and food processing—expressing strong optimism about building long-term ties with Bangladeshi entrepreneurs.

During the dialogue, Chinese business representatives showcased their diverse capabilities spanning agro-processing, renewable energy, cement, chemicals and bio-materials. They expressed keen interest in establishing technology transfers and supply chain collaborations with local partners.

In response, Bangladeshi business leaders representing various trade bodies- highlighted Bangladesh's growing export potential in processed foods, dried mangoes, fresh fruits, vegetables, and agro-commodities. They sought investment partnerships for product diversification, cold chain infrastructure, and raw potato exports to China, while also discussing trade prospects in construction materials.

FBCCI Administrator Md. Fazlul Hoque highlighted that China remains Bangladesh's largest trade partner and stressed the importance of strengthening B2B connections. He underscored that FBCCI's primary objective is to facilitate a robust networking platform where business leaders from both nations can initiate practical trade deals, drive innovation, and further solidify bilateral economic ties.



FBCCI Secretary General Mr. Md. Alamgir, former FBCCI directors, and representatives from sector based associations attended the meeting.

Key Business Leaders met the Prime Minister

FBCCI Administrator Mr. Md. Fazlul Hoque, along with key business leaders, including the BGMEA, BKMEA, MCCI, DCCI, ICCB, BTMA, attended the meeting with the Honorable Prime Minister Tarique Rahman at his office in the Secretariat, Dhaka on 14 September 2026. The discussion emphasized mitigating the energy crisis, while the Prime Minister sought the private sector's cooperation in implementing the government's energy plans. It also



brought the government's strategic roadmap for improving the ease of doing business into sharp focus.

Following the meeting, FBCCI Administrator Md. Fazlul Hoque briefed the media on the key outcomes, highlighting that ensuring uninterrupted energy supply for industries has got the special priority to the government.

Bangladesh & Bhutan Focus on Trade Bottlenecks

A virtual meeting on Bangladesh–Bhutan Trade & Investment Cooperation was hosted by the Federation of Bangladesh Chambers of Commerce and Industry (FBCCI) on 14 September 2026. Business leaders and government officials from both nations gathered to map out strategies for elevating bilateral trade ties between Bangladesh and Bhutan.

The meeting aimed to update the existing MoU between the FBCCI and the Bhutan Chamber of Commerce and Industry (BCCI), and to define the strategic plan for streamlining the Bangladesh-Bhutan Joint Business Council.



Opening the session, FBCCI Administrator Mr. Md. Fazlul Hoque called for direct business to business engagements between Bangladesh and Bhutan, rather than relying solely on formalities like MoU. Acknowledging communication gaps, non-tariff barriers, and limited flight options, he emphasized maximizing opportunities in key sectors like apparel, pharmaceuticals, ceramics, jute products, furniture, and tourism.

The FBCCI leader invited Bhutanese trade counterparts to visit Bangladesh, with the offering of personally arranging factory tours and business matchmaking. Mr. Hoque advocated for physical visit, recent contacts on emails and WhatsApp, to achieve tangible results within the next few months.

Speaking on the mechanisms of the Joint Business Council (JBC), the President of Bhutan Chamber of Commerce & Industry (BCCI) Mr. Tandy Wangchuk proposed establishing a mixed committee comprising private sector members, government officials, and key embassy representatives to identify and resolve trade bottlenecks. He also highlighted the need for digitalizing and streamlining the Letter of Credit (LC) process in Bangladesh for Bhutanese businesses, noting that greater use of digital procedures could help reduce processing time, minimize administrative delays, and facilitate smoother cross-border business transactions.

Bangladeshi Ambassador to Bhutan H.E Ms. Maleka Parveen, ndc, outlined key steps to elevate bilateral economic engagement. Reaffirming full institutional support from the Bangladesh Embassy in Thimphu and the Ministry of Foreign Affairs in Dhaka, she invited an FBCCI delegation to visit Bhutan. The Ambassador specifically highlighted the immense potential of the Gelephu Mindfulness City, a Special Administrative Region (SAR), the project initiated by His Majesty the King of the Kingdom of Bhutan, urging business leaders to engage from its inception.

To materialize the bilateral business & trade opportunities ambitions, Mrs. Parveen called for immediate action to dismantle trade barriers and to expand cooperation and facilitate ports. She priorities on operationalizing the Joint Business Council (JBC), resolving Cargo Truck transit issues, and expanding the PTA to FTA. She also emphasized utilizing Mongla Port, eliminating payment bottlenecks, and strengthening banking cooperation for seamless execution.

The session also featured a detailed presentation by FBCCI Secretary General Mr. Md. Alamgir titled "Bangladesh-Bhutan Trade & Investment Cooperation: Challenges & Way Forward," which set the stage for actionable economic cooperation between the two friendly



neighbors. He emphasized the withdrawal of the Sustainable Development Fee (SDF) for the businessmen visiting Bhutan. Mr. Alamgir further noted, transit through India is granted to Bhutanese cargo trucks reaching the Bangladesh border, similar access for Bangladeshi trucks bound for Bhutan is restricted. Against this backdrop, he strongly emphasized the urgency of a tripartite initiative by Bangladesh, Bhutan, and India.

Among others, Ms. Tshering Pem from Ministry of Foreign Affairs and External Trade, Bhutan; Mr. Dawa Tshering, Minister Counselor (Trade), Royal Bhutanese Embassy in Dhaka; Mr. Nayeem Ehtesham, Assistant Secretary, Ministry of Foreign Affairs, Bangladesh; and Ms. Rabeya Begum, First Secretary, Embassy of Bangladesh in Bhutan, were joined the meeting.

FBCCI, Malaga Chamber Eye Deeper Trade & Tech Ties

The Federation of Bangladesh Chambers of Commerce and Industry (FBCCI) and the Malaga Chamber of Commerce and Industry have expressed a strong mutual interest in expanding bilateral trade and investment, with a key focus on tapping into emerging and high-potential sectors.

The commitment was reaffirmed during a discussion held on September 25, 2026 in Malaga, aimed at bolstering commercial ties and fostering economic cooperation between the two regions. Located in the Andalusia region of southern Spain, Malaga stands as a crucial port city and a vibrant economic hub.

Addressing the session, FBCCI Administrator Mr. Md. Fazlul Hoque noted that readymade garments currently make up nearly 97 percent of Bangladesh's exports to Malaga. Stressing the importance of trade diversification, he encouraged Malaga buyers to look beyond readymade garments and explore Bangladesh's high-quality pharmaceuticals, ceramics, jute goods, leather products, and others.

In response, Paloma Moreno Marin, Vice President of the Malaga Chamber, showcased Malaga's advanced technological capabilities and encouraged Bangladeshi entrepreneurs to import cutting-edge tech products and services from Malaga, as well as invest directly in the region's technology domain. The visiting Bangladeshi delegation expressed keen interest in leveraging the insights, facilities, and innovation framework of Malaga's world-renowned Technology Park.



To formalize and accelerate this partnership, both organizations agreed to sign a Memorandum of Understanding (MoU) aimed at facilitating joint ventures, technology transfers, agricultural modernization, investment attraction, and overall economic synergy.

The meeting took place as part of the FBCCI business delegation's broader

European trade mission, following another highly productive session with the Madrid Chamber of Commerce the previous day. The event was attended by the Ambassador of Bangladesh to Spain, Md. Masudur Rahman, FBCCI Secretary General Mr. Md. Alamgir, First Vice President of the Malaga Chamber Esther Martínez Reyes, alongside members of the FBCCI business delegation and representatives from the Malaga Chamber.

Bangladesh, India Seek Stronger Trade & Investment Ties



On September 20, 2026, Indian Deputy High Commissioner to Bangladesh, Mr. Pawankumar Tulshidas Badhe, paid a courtesy call on FBCCI Administrator Mr. Md. Fazlul Hoque at his Gulshan office in Dhaka. During the meeting, the Deputy High Commissioner emphasized expanding bilateral trade and investment between Bangladesh and India, eliminating tariff and non-tariff barriers, and strengthening commercial ties between the two neighboring nations.

Addressing the trade potential, the Deputy High Commissioner highlighted the need to establish a Business-to-Business (B2B) task force to accelerate trade and investment flows. He noted that his office remains in continuous discussions with both governments to expedite the setup of this joint mechanism, and he sought active cooperation from Bangladesh's private sector under FBCCI's leadership. He also shared that visa procedures for Bangladeshi citizens traveling to India have been simplified, with the Indian High Commission currently issuing a good number of visas daily.

Welcoming the initiative, FBCCI Administrator Md. Fazlul Hoque agreed that a joint task force could play a pivotal role in boosting bilateral trade and deepening mutual cooperation. He urged entrepreneurs and business leaders from both countries to collaborate closely to capitalize on opportunities in emerging and high-potential sectors.

Sri Lankan High Commissioner met FBCCI Administrator

H.E Mr. Dharmapala Weerakkody, High Commissioner of Sri Lanka in Bangladesh, paid a courtesy call on FBCCI Administrator Mr. Md. Fazlul Hoque on 16 September 2026 at FBCCI's Gulshan office, Dhaka.

During the discussion, the High Commissioner briefed the Administrator on the upcoming international trade fair "Sri Lanka Expo 2027," scheduled for January 14–17 in Colombo, and invited FBCCI to lead a Bangladeshi trade delegation to the event.



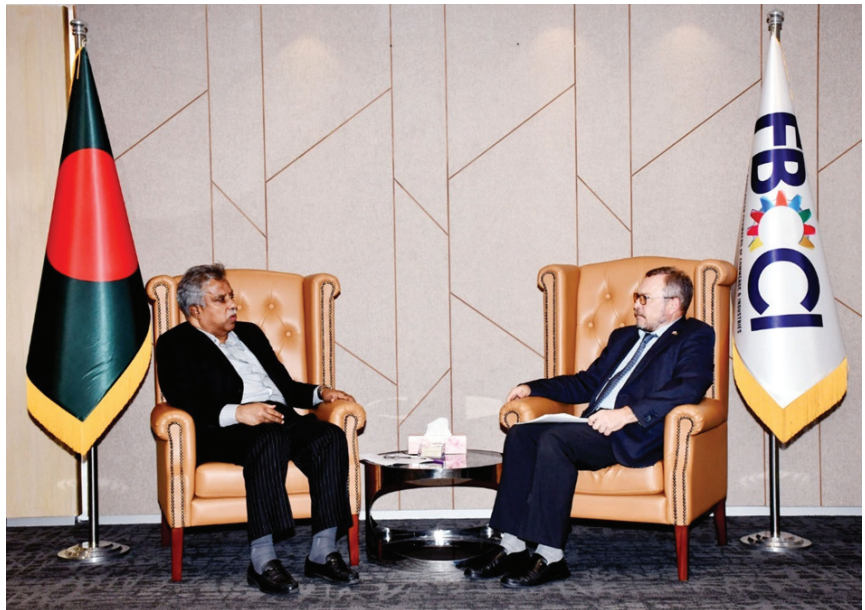
FBCCI Administrator Mr. Md. Fazlul Hoque expressed a positive response regarding the participation of a Bangladeshi business delegation at the expo to enhance bilateral trade relations.

FBCCI Secretary General Mr. Md. Alamgir and senior diplomats from the Sri Lankan High Commission were also present during the meeting.

Russia Proposes Joint Business Council to Boost Trade with Bangladesh

The Moscow Chamber of Commerce and Industry has expressed interest in forming a joint "Russia-Bangladesh Business Council" to deepen bilateral trade, investment, and economic ties between the two nations.

The initiative was highlighted during a courtesy visit by Russian Ambassador to Bangladesh H.E Mr. Alexander Khozin to the Administrator of the Federation of Bangladesh Chambers of Commerce and Industry (FBCCI), Md. Fazlul Hoque, at his Gulshan office in the capital on 16 September 2026.



Ambassador Khozin revealed that an official announcement regarding the Business Council is expected during the upcoming intergovernmental commission meeting scheduled for early November in Dhaka. As part of this trade push, Moscow also plans to host a "Russia-Bangladesh Business Forum" featuring dedicated business-to-business (B2B) networking sessions tailored to participating Bangladeshi entrepreneurs.

During the discussion, FBCCI Administrator Md. Fazlul Hoque emphasized diversifying Bangladesh's export to Russian market beyond traditional readymade garments. He urged greater focus on high-potential sectors, including pharmaceuticals, leather and leather goods, jute products, ceramics, and human resource.

Responding to the proposal, the Russian Ambassador noted that Russia's Ministry of Health is actively reviewing the legal and procedural requirements to import generic medicines from Bangladesh. He pointed out strong local demand in Russia for heavy footwear and leather goods suitable for cold climates. Furthermore, Moscow has issued visas to approximately 3,000 Bangladeshi workers in recent months to meet growing labor demands across agriculture, fisheries, shipbuilding, and service industries, he added.

The meeting also touched upon the progress of the Rooppur Nuclear Power Plant project. Ambassador Khozin assured that nearly 4,000 Russian experts and engineers are working around the clock to resolve remaining technical issues, targeting the delivery of the first 300 MW of electricity to Bangladesh's national grid within the next month.

Both leaders concluded the meeting with optimism, agreeing that joint government and private-sector endeavors will significantly reinforce the commercial partnership between Bangladesh and Russia in the coming years.

FBCCI Meets Stakeholders to Curb Market Manipulation



A crucial views-exchange meeting was convened on 1 September 2026 by the Federation of Bangladesh Chambers of Commerce and Industry (FBCCI) at its Motijheel headquarter, aiming to evaluate the overall stock, supply, import, and pricing of daily essential commodities. Key market stakeholders, including representatives from retail, wholesale, milling, and corporate

import sectors, along with consumer rights advocates and government bodies, were gathered under one roof to monitor market dynamics and safeguard consumer interests.

The discussion was chaired by FBCCI Administrator Mr. Md. Fazlul Hoque.

During the session, Administrator Fazlul Hoque expressed concern over public anxiety regarding possible inflation linked to the new salary adjustments by the government. He emphasized that no direct relationship exists between the new pay scale and market prices, urging business leaders to commit to price stability. Meanwhile, traders and manufacturers agreed that essential commodity prices could remain stable if supply chains operate without disruption.

Multiple operational challenges and structural supply chain issues were highlighted during the meeting. Mill owners reported production disruptions caused by ongoing gas and electricity shortages, urging swift government action and a resolution to letter of credit (LC) complications. Business leaders emphasized that market stability depends heavily on uninterrupted import channels and smooth factory operations. Furthermore, recommendations were made to reduce the number of intermediaries, tighten oversight on unregistered traders, and curb the influence of middlemen to protect consumers.

State agency representatives detailed ongoing social safety net efforts, with TCB distributing subsidized goods to nearly one crore families via Family Cards and the Directorate General of Food providing low-cost rice. In response, business leaders suggested that TCB should develop direct import capabilities and explore alternative sourcing rather than relying solely on domestic suppliers.

It was confirmed by Fazlul Hoque that all compiled recommendations from the meeting would be submitted to relevant ministries to ensure actionable policy implementation rather than symbolic gestures.

The meeting was attended by Secretary General of FBCCI Mr. Md. Alamgir, along with representatives from different trade bodies, leaders from several district chambers and associations, representatives from corporate companies, FBCCI general body members, as well as delegates from the Ministry of Commerce, Ministry of Industries, Ministry of Food, TCB, Bangladesh Trade and Tariff Commission, Bangladesh Competition Commission, Directorate General of Consumers' Right Protection, Consumers Association of Bangladesh (CAB), and the Bangladesh Food Safety Authority, among others.

FBCCI, ILO Partner to Boost Skills & Workplace Safety



The Federation of Bangladesh Chambers of Commerce and Industry (FBCCI) and the International Labour Organization (ILO) keen to collaborate on enhancing occupational safety, skill development, sustainable enterprises, and private-sector resilience across Bangladesh. On September 13, 2026, a discussion session brought together key leadership from both sides, led by FBCCI Administrator Mr. Md. Fazlul Hoque and ILO Country Director Mr. Max Tunon, alongside representatives from ILO and FBCCI Safety Council.

A primary focus of the discussion was strengthening chemical safety and risk management across various industrial sectors. The leaders highlighted the urgent need to engage stakeholders and mobilize chemical businesses for a safer relocation to the government-designated Chemical Industrial Park in Munshiganj.

To expand occupational safety and health (OSH) beyond the Ready-Made Garment (RMG) sector, both organizations emphasized reinforcing workplace safety committees, emergency preparedness, worker participation, and practical safety capacity in non-RMG industries.

The meeting also explored strategic opportunities to promote renewable energy—specifically solar power—to drive sustainable production, lower operational risks, and bolster employment resilience. Additionally, both entities agreed to align Technical and Vocational Education and Training (TVET) with evolving market demands to boost workforce productivity and employability.

By combining the ILO's technical expertise with the FBCCI's vast national network of chambers and business associations, the partnership aims to implement practical, scalable interventions that improve working conditions and strengthen enterprise sustainability across Bangladesh.

Bangladesh & China Aim to Strengthen Commercial and Legal Ties

A delegation from the China Council for the Promotion of International Trade (CCPIT) Yunnan Sub-council visits FBCCI on September 21, 2026, aiming to strengthen bilateral trade ties and deepen legal cooperation between Bangladesh and China. The meeting was attended by key dignitaries from both organizations, including Xu Xianfang, Director of the Legal Affairs Department at



CCPIT Yunnan Sub-council; Tan Yun, Deputy Secretary General of the Yunnan Chamber of International Commerce; Mrs. Nasreen Begum, Chairman of the FBCCI Arbitration Tribunal; Mr. A S M Kamal Uddin and Mr. Sayed Ahmed, Members of the Tribunal.

During the discussion, the FBCCI Secretary General Mr. Md. Alamgir highlighted the growing economic partnership between the two nations, noting that Bangladesh imports over \$18 billion worth of goods from China while exporting roughly \$1 billion. He commended China's vital contributions to key infrastructure developments, such as the Padma Bridge and the Karnaphuli tunnel at Chittagong. While domestic trade disputes are efficiently managed by the FBCCI Arbitration Tribunal, he stressed the importance of building stronger cross-border legal mechanisms to address international trade issues.

In response, Mr. Lei Lin, Director of the Trade and Investment Promotion Department at CCPIT Yunnan Sub-council, extended a formal invitation to FBCCI for the 19th China-South Asia Business Forum and the Commercial Law Cooperation Forum in Kunming. Since Bangladesh holds the rotating chairmanship of the forum, a special country pavilion will be set up to display its top industries, industrial parks, and investment potential. He urged FBCCI to provide promotional resources and finalize delegate details by September 30 to help highlight opportunities for Chinese investors.

Nasreen Begum, Chairman of the FBCCI Arbitration Tribunal, shared insights into the tribunal's framework under Bangladesh's Trade Organizations Rules, which has successfully resolved over 99% of domestic commercial cases. She outlined the tribunal's structured process of evidence evaluation, bilateral mediation, and final arbitral awards. She expressed strong interest in working alongside Chinese legal and arbitration entities to adopt best practices for resolving complex cross-border trade matters.

Second Meeting of the FBCCI Shohayok Committee held

On September 20, 2026, the FBCCI Shohayok Committee convened for its second meeting at its Gulshan office, reinforcing a shared commitment to empowering Bangladesh's private sector and trade leadership. The meeting was presided over by the FBCCI Administrator Mr. Md. Fazlul Hoque. Participating in the meeting, business leaders outlined strategic priorities to streamline trade facilitation and institutionalize faster workflows within FBCCI.



Distinguished attendees in the meeting includes Dhaka Chamber of Commerce & Industry President Mr. Taskeen Ahmed, Chittagong Chamber of Commerce & Industry President Mr. Mohammed Amirul Haque, Metropolitan Chamber of Commerce & Industry President Mr. Kamran T. Rahman, Rangpur Chamber of Commerce & Industry President Mr. Emdadul Hossain, BGMEA President Mr. Mahmud Hasan Khan, BTMA President Mr. Showkat Aziz Russell, BKMEA President Mr. Mohammad Hatem, BPGMEA President Mr. Shamim Ahmed, Leathergoods & Footwear Manufacturers & Exporters Association President Mr. Syed Nasim Manzur, Bangladesh Association of Banks President Mr. Abdul Hai Sarker, and FBCCI Secretary General Mr. Md. Alamgir.

Joint Business Council Urged to Boost Bangladesh-UAE Trade



Bangladesh in Dubai and the Northern Emirates, Mr. Md. Rasheduzzaman, at the Consulate General of Bangladesh in Dubai. The discussion stressed on boosting bilateral trade and investment between Bangladesh and the United Arab Emirates (UAE).

During the discussion, the Consul General Md. Rasheduzzaman, has called for the swift establishment of a joint business council between Bangladesh and the UAE to deepen economic ties and streamline trade. He mentioned that such a council would foster B2B collaboration while simplifying VISA procedures.

Administrator Md. Fazlul Hoque pledged full support from FBCCI to fast-track the initiative. He spotlighted expanding Bangladeshi exports, particularly Halal products, across the Middle East and beyond. Mr. Hoque called for a coordinated diplomatic and business outreach to diversify Bangladesh's export market.

Mr. Ashish Kumar Sarkar, Commercial Counsellor of Bangladesh in Dubai, informed that the BGMEA is going to organize an international fair in Dhaka. Major enterprises from Dubai have already expressed interest in attending the upcoming readymade garment exposition. In light of this, he advised the event organizers to formally extend invitations to these prospective companies.

FBCCI Participates in Co-Creation Workshop for Potential BPP Phase 3

The Federation of Bangladesh Chambers of Commerce and Industry (FBCCI) participated in the Co-Creation Workshop for Potential Bangladesh Preparedness Partnership (BPP) Phase 3, held on 28–29 September 2026 at Amari Dhaka Hotel.

BPP, led by the Ministry of Disaster Management and Relief (MoDMR), organized the two-day workshop to reflect on the achievements and lessons from previous phases and to jointly shape the priorities, outcomes and framework for the potential third phase.



The workshop was chaired by Mr. ABM Shafiqul Haidar, Additional Secretary, MoDMR and Chair of the BPP Mobilization Desk. Among the key participants were Mr. Najmul Abedin, Joint Secretary, MoDMR; Prof. Dr. Mahbuba Nasreen, IDMVS, University of Dhaka; Ms. Pillar Pacheco, Program Officer, Gates Foundation; Mr. Edwin M. Salonga and Ms. Nirmala Fernanda from the ADPC Bangkok Office; Dr. Mohammad Ahsan Ullah, Country Manager, ADPC Bangladesh; Dr. Imon Chowdhury, BRAC University, along with representatives from BPP partner organizations and members of the BPP Mobilization Desk of MoDMR.

Representing the FBCCI Safety Council, Md. Monjur Kader Khan, Program Coordinator and Md. Shakhawat Hossain, Capacity Building Specialist, attended the workshop.

During the workshop, FBCCI shared its experiences, achievements and key learnings from its engagement with BPP, highlighting the importance of strengthening private-sector preparedness, business continuity, institutional coordination and resilience as part of Bangladesh's Whole-of-Society approach to disaster management.



FBCCI contributed to the co-creation discussions focusing on three key areas of transformation: institutional transformation, operational transformation, and knowledge and financing transformation. FBCCI emphasized the importance on institutionalized, locally owned and sustainable preparedness mechanisms.

The Federation also highlighted the potential of its extensive nationwide network along with its institutional platforms, including the FBCCI Innovation & Research Centre and FBCCI Safety Council, to support wider adoption of disaster preparedness, business continuity and resilience practices across the private sector. The BPP Phase 3 is expected to commence in early 2027, subject to finalization of the programme framework and arrangements.

The workshop concluded with a shared emphasis on strengthening partnerships, institutional ownership, practical preparedness and sustainable financing to advance a more resilient Bangladesh.

FBCCI Administrator attends PRI-World Bank Seminar

Md. Fazlul Hoque, Administrator of the Federation of Bangladesh Chambers of Commerce and Industry (FBCCI), attended a workshop titled "Bangladesh Trade Policy at a Crossroads: Evidence for the National Tariff Policy, LDC Graduation, and the Next Generation of Trade Agreements", on September 8, 2026 at the PRI Conference Room in Banani, Dhaka.. The event was jointly organized by the Policy Research Institute of Bangladesh (PRI) and the World Bank Group. Dr. Zaidi Sattar, Chairman of the PRI, chaired the seminar.



Key insights were shared by leading economists and industry leaders, including Dr. Ahsan H. Mansur, Distinguished Fellow at PRI; Dr. Fahmida Khatun, Distinguished Fellow at CPD; Prof. Dr. Selim Raihan, Executive Director of SANEM; Dr. Mohammad Abdur Razzaque, Chairman of RAPID; Mr. Anwar-ul Alam Chowdhury (Parvez), President, Bangladesh Chamber of Industries (BCI); Kamran T. Rahman,

President, Metropolitan Chamber of Commerce and Industry (MCCI), alongside representatives from the World Bank.

Photo Caption

Former President of the SAARC Chamber of Commerce and Industry (SAARC CCI) and the Federation of Chamber of Commerce and Industry of Sri Lanka (FCCISL), Mr. Ruwan Edirisinghe, paid a courtesy call on FBCCI Administrator Mr. Md. Fazlul Hoque at the FBCCI office in Motijheel, Dhaka, on September 6, 2026. During the meeting, the business leaders discussed strengthening bilateral trade ties, expanding economic cooperation, and fostering regional commerce across South Asia.

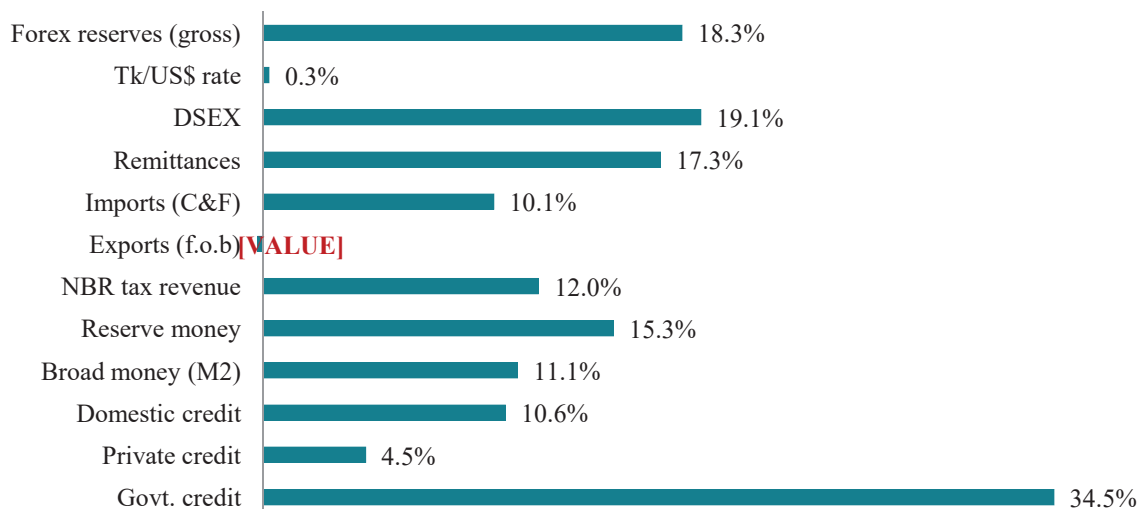


Bangladesh Macroeconomic Highlight: FY2024-25 vs FY2025 -26

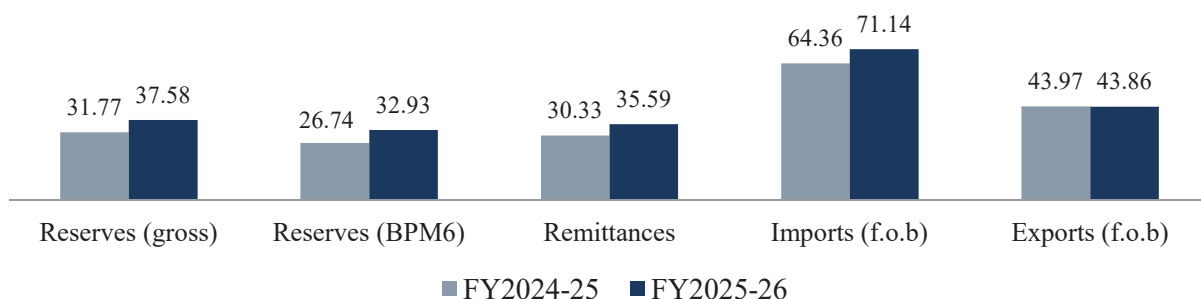
12 indicators from Bangladesh Bank's Weekly Selected Economic Indicators · large figure = FY2025-26 (provisional) · change vs FY2024-25

1. Forex reserves (gross) US\$ bn, end-June 37.58 FY25: 31.77 ▲ +18.3% y/y	2. Taka-USD rate Tk/US\$, end-June 123.10 FY25: 122.77 ▲ +0.3% y/y	3. Call money rate %, June 9.90 FY25: 10.14 ▼ -0.24 pp y/y	4. DSEX index points, end-June 5,762.83 FY25: 4,838.39 ▲ +19.1% y/y
5. Remittances US\$ bn 35.59 FY25: 30.33 ▲ +17.3% y/y	6. Imports (C&F) US\$ bn 75.24 FY25: 68.36 ▲ +10.1% y/y	7. Exports (f.o.b) US\$ bn 43.86 FY25: 43.97 ▼ -0.3% y/y	8. Current account US\$ mn (1,594) FY25: (138) ▼ -1,456 y/y
9. NBR tax revenue Tk crore 415,473 FY25: 370,875 ▲ +12.0% y/y	10. NSC net sale Tk crore 436 FY25: (6,063) ▲ +6,499 y/y	11. Broad money (M2) Tk crore, end-June 2,416,286 FY25: 2,174,622 ▲ +11.1% y/y	12. Domestic credit Tk crore, end-June 2,525,931 FY25: 2,284,353 ▲ +10.6% y/y

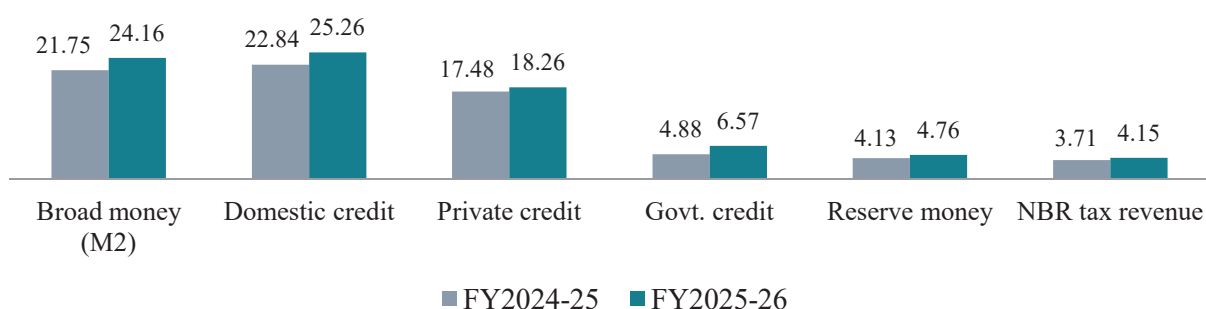
Year-on-year % change, FY26 vs FY25



External sector (US\$ bn)



Money, credit & NBR revenue (Tk lakh crore)



Summary

- External buffers strengthened: gross reserves rose about US\$5.8 bn to US\$37.6 bn, driven mainly by a 17% jump in remittances.
- Trade gap widened: imports grew ~10% while exports were flat (–0.25%), pushing the current account to a ~US\$1.6 bn deficit.
- Taka broadly stable (Tk 122.8 – 123.1 per US\$); call money rate eased slightly to 9.90%; DSEX recovered ~19% from its June 2025 low.
- NBR revenue grew ~12%; NSC net sales turned marginally positive after a Tk 6,063 crore net repayment in FY25.
- Credit mix tilted to government: net govt. credit +34.5% versus private-sector credit +4.5%; M2 growth picked up to 11.1%.

FBCCI Administrator attends a discussion on Energy Security

EXPORT SNAPSHOT

Bangladesh Export Performance

Fiscal Year 2025-26 | Product-wise & Country-wise Highlights

\$38.7B

RMG exports

80.6% of listed product exports

+21.8%

Engineering Products

fastest-growing sector

\$9.05B

United States

largest single export market

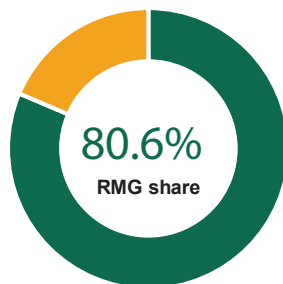
47%

Nine EU markets

of top-20 country exports

WHAT BANGLADESH EXPORTED

Export Earnings by Product in FY 2025 -26 (billion USD)



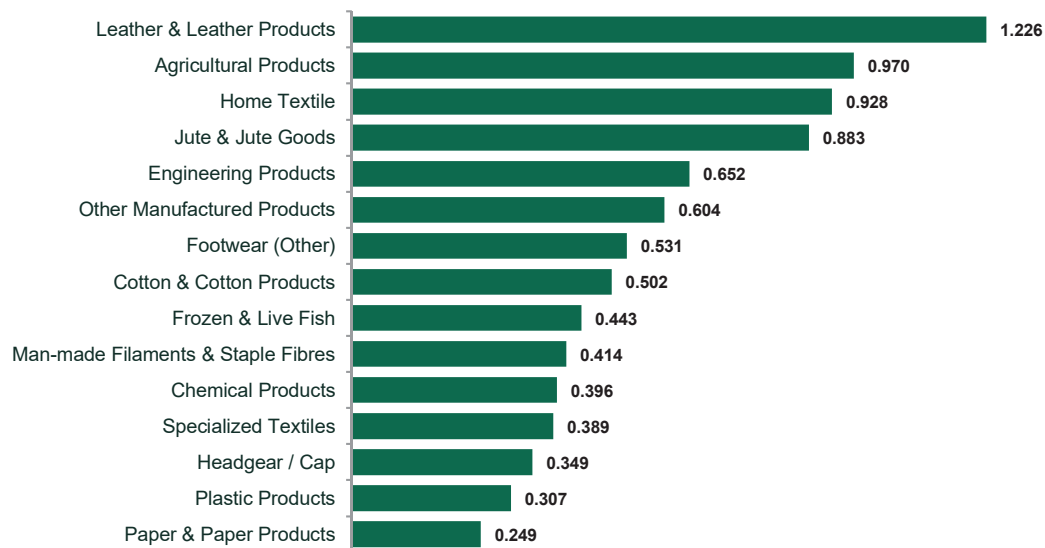
Total Export Value

\$48.00 B

Ready-Made Garments (RMG)

\$38.70 B

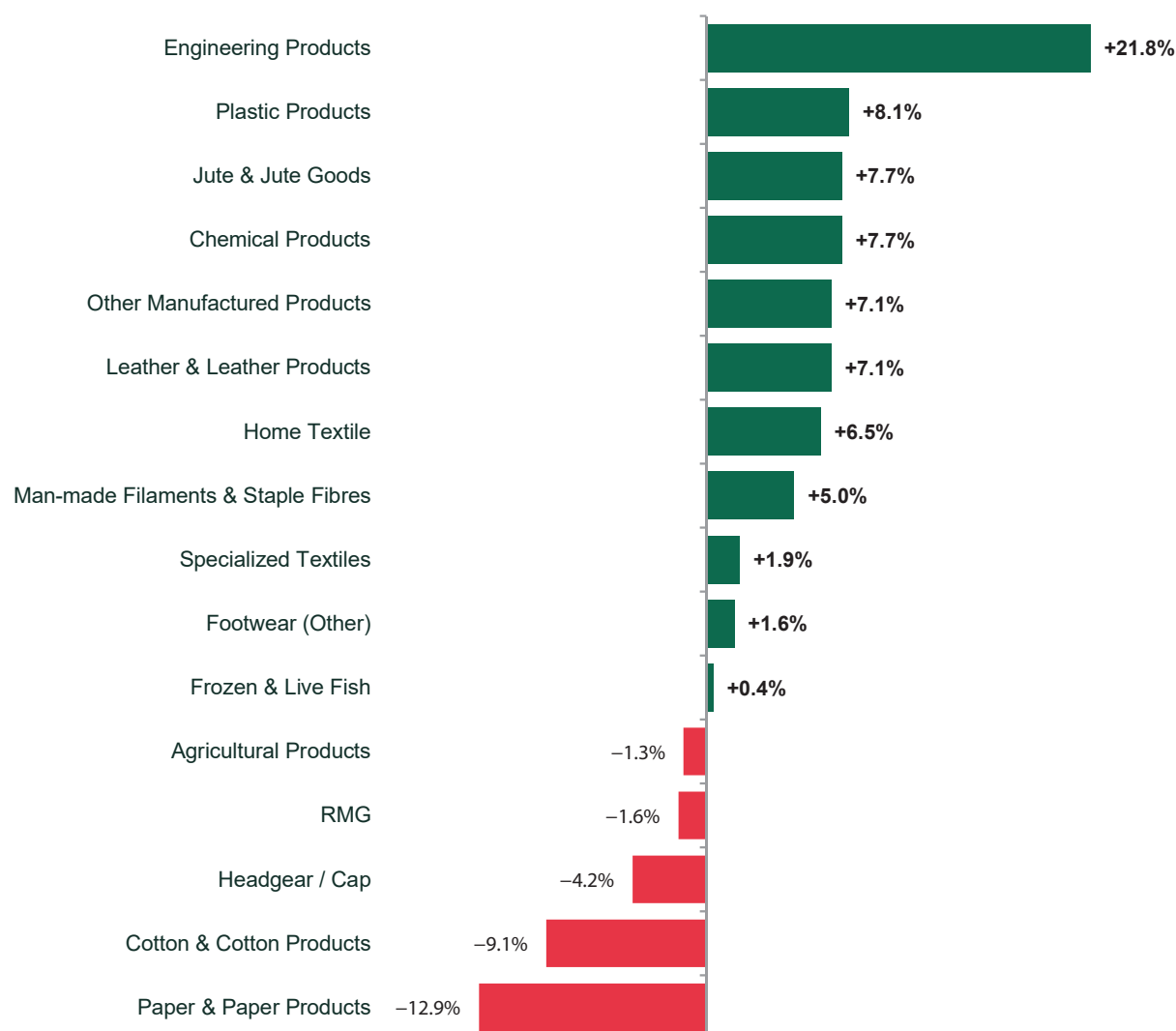
Beyond RMG: other top export products (billion USD)



Source: Export Promotion Bureau

WHO IS GROWING

% change in export performance this year vs. previous year



Source: Export Promotion Bureau

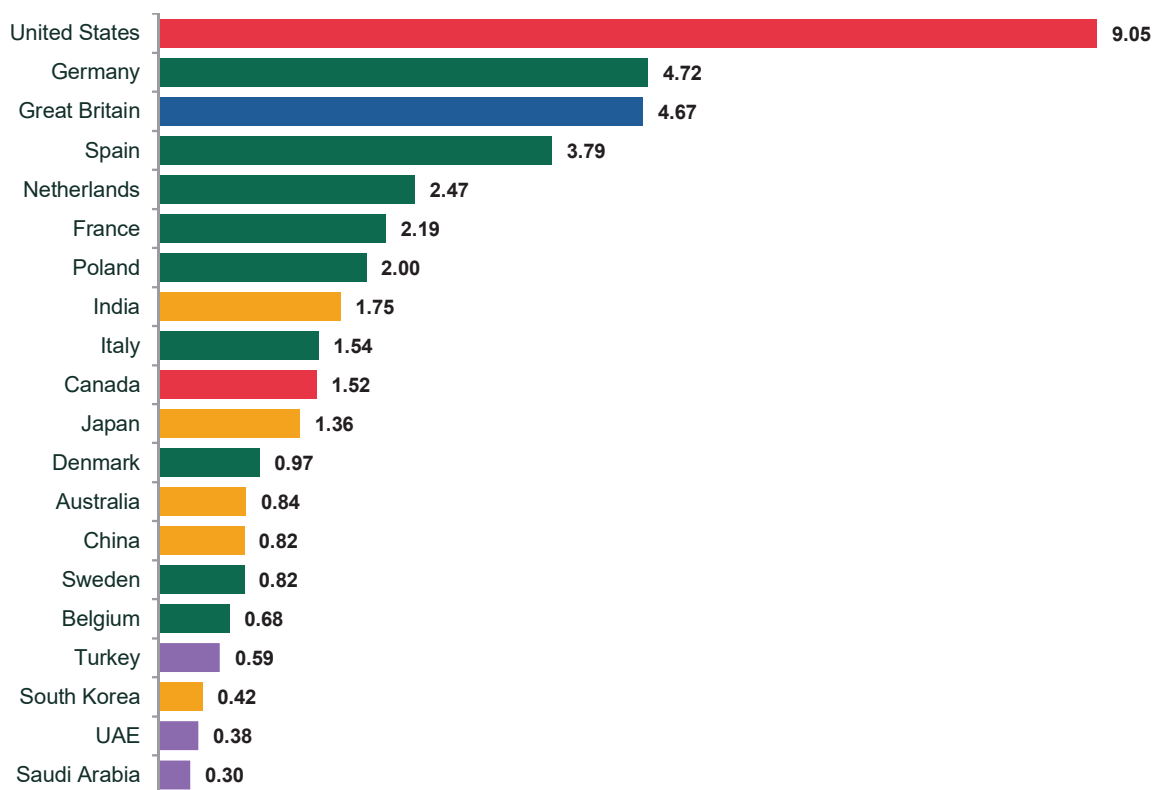
QUICK ANALYSIS | PRODUCT -WISE EXPORTS

In FY 2025–26, Bangladesh generated \$48.00 billion in exports, though extreme dependence on RMG and Western destinations (the US and EU) leaves the economy highly vulnerable to global shocks. To navigate upcoming LDC graduation challenges—most notably the loss of duty-free access and TRIPS flexibilities—Bangladesh should negotiate preferential trade agreements (such as EU GSP+ or bilateral CEPAs), diversify into high-growth non-RMG manufacturing sectors like engineering products and pharmaceuticals, and expand its trade presence across non-traditional markets in South and East Asia.

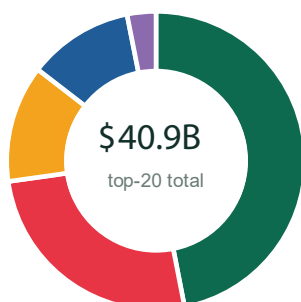
Non-RMG categories collectively generated \$9.30 billion, led by Home Textiles, Leather & Leather Products, Agricultural Products, and Jute & Jute Goods. While these established primary products provide critical non-apparel earnings, high-growth industrial sectors such as Engineering Products, Pharmaceuticals, and Footwear demonstrate the strongest momentum for industrial scaling. Targeted policy support and targeted investments toward these emerging non-RMG segments will be crucial to building export resilience and mitigating post-LDC tariff shocks.

WHERE BANGLADESH EXPORTED

Top 20 export destinations, FY 2025 -26 (billion USD)



Share by region (top -20 markets)



Source: Export Promotion Bureau

QUICK ANALYSIS | PRODUCT -WISE EXPORTS

Bangladesh's top 20 export destinations generated \$40.9 billion export earning, heavily dominated by Western markets. The European Union (9 countries) represents the single largest regional block, followed by North America (led by the US) and the United Kingdom. This creates high exposure to demand slumps, consumer spending changes, or policy shifts in Western economies. By contrast, non-traditional destinations remain drastically underutilized.

To cushion the post-LDC tariff impact, especially in Europe, Bangladesh should secure bilateral trade agreements (CEPAs/FTAs) while actively redirecting export promotion efforts toward high-potential markets in Asia-Pacific and the Middle East through dedicated trade desks, regional fairs, bilateral banking links, and integrated regional value chains. Simultaneously, modernizing trade facilitation requires replacing direct cash subsidies with WTO-compliant incentives such as green transformation loans, R&D tax credits, and skill grants - while fully implementing the National Single Window to cut port clearance times and helping suppliers adopt ESG, circularity, and renewable energy standards.

MISSIONS ABROAD

Export Performance of Missions

Period: July-June, FY 2025-26

61 Missions abroad reporting export earnings	\$45.86B Export earnings by all 61 missions	95.54% Of national exports earned through missions	10 of 61 Met their target 51 missed the target
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TARGET vs. GROWTH

Performance of the 61 missions



Achieved export target	10	16.4%
Missed target, but exports grew vs. last year	18	29.5%
Missed target, and exports fell vs. last year	33	54.1%

COMMERCIAL WINGS

Export Performance of Commercial Wings

Period: July-June, FY 2025-26

22 Commercial wings at missions abroad	\$35.19B Export earnings by commercial wings	73.31% Of national exports earned via wings	2 of 22 Met their target 20 missed the target
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TARGET vs. GROWTH

Performance of the 22 commercial wings



Achieved export target	2	9.1%
Missed target, but exports grew vs. last year	8	36.4%
Missed target, and exports fell vs. last year	12	54.5%

Source: Export Promotion Bureau

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